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24 April 1964

MEMORANDUM FOR: Mr. Gross

SUBJECT: NIPE Staff Participation in Development  
and Review of the DOD Consolidated Intelligence Program

1. I discussed this matter with [redacted] this morning and find that their review process will start about the first of May and follow these steps:

- a. DIA in-house review
- b. OSD-BOB liaison level review meetings
- c. Director/DIA decision
- d. JCS decision
- e. OSD Staff consideration
- f. Secretary of Defense decision

2. [redacted] does not believe it would be appropriate for me to sit in on the first step (in-house review) as that is strictly a family squabble. However, he does agree that I could profitably spend my time during this phase of the review reading the service submissions to the CIP to acquire the background information essential to understand the emphasis and direction of the intelligence efforts the services propose to undertake and their reasons for such proposals. Without the opportunity to acquire this background knowledge, any participation in the further phases of the review would be much less profitable. He sees no reason why I should not sit in on the second step (liaison level) review in the DIA, which includes participation by the [redacted] and the BOB.

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3. Before discussing this matter with Gen. Carroll, we should have a clear understanding among ourselves as to the

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nature of the NIPE Staff "participation" in the CIP process. I believe that we should, for this first time around, participate solely in the role of observer; our purpose is to gain a full and complete understanding of the CIP from the original service proposals to the eventual program as modified during the review process so that we can then relate the CIP to the other Community members' programs and comment to the Director on their relationships to each other and on the combined totality and balance of effort that is indicated when they are put together. This view is based on my basic concept that the DCI, and the NIPE Staff on his behalf, have a distinct and unique role in the field of Community program review and that is to develop a clear picture of the totality of the U.S. foreign intelligence effort and review all individual programs against the backdrop of that totality.

4. My suggestion is that you call Gen. Carroll to explain our interest in the CIP review and ask him to approve my observing this process in the following manner:

a. Work out with [redacted] an arrangement for me to read, at his office, appropriate parts of the service submissions to the CIP during the time that the DIA in-house review is going on.

b. Sit in and observe all OSD-BOB Indian level review meetings.

5. It is my understanding that the steps in the process that follow the D/DIA's decision do not involve meetings which we could attend; however, I believe that through our relationship with [redacted] we can be kept up to date on any proposals at the JCS or OSD staff level that would cause a major change in the CIP as approved by Gen. Carroll and arrange for such discussions with appropriate people in the offices originating these proposals as may be required to obtain a full understanding of the differences of view involved.

/S/

Distribution: O M... Gross  
cc: [redacted]

Mr. Parrott

[redacted]  
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